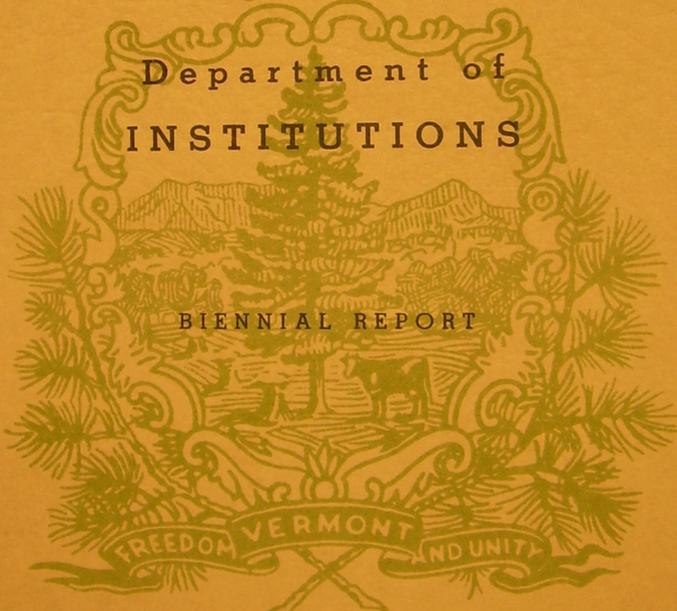


STATE OF VERMONT



Department of
INSTITUTIONS



BIENNIAL REPORT

FOR THE TWO YEARS ENDING
JUNE 30, 1952

Brandon State School

1917		1918		1919		1920	
Attendance		Attendance		Attendance		Attendance	
25	Number and duration of courses	1			1		
26	Number of teachers						
27	Number of study subjects						
28	Number of special subjects	1		1		1	
29	Number of teachers and departments	1		1		1	
30	Number of special teachers						
31	Number of special departments						
32	Number of special teachers						
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100	Number of special teachers						



BRANDON STATE SCHOOL

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Report For

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MAINTENANCE AND RE

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Other accomplishments

The air conditioning o
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storage unit.

The installation of an
House. This will enable
current during an emergency

The completion of an s
sewing room accomodations.

BRANDON STATE SCHOOL

Report For The Year July 1, 1950 to June 30, 1951

INTRODUCTION:

The preparation of a report for the Brandon State School covering the year July 1, 1950 to June 30, 1951 is a difficult task since the administrative officers and many of the key personnel have since left the institution. For that reason, this report will be brief and will cover only pertinent facts concerning the year in question.

ADMINISTRATION:

The greatest change in administration was the result of the 1951 Legislative action which returned the School to the jurisdiction of the Department of Institutions. This change became effective as of June 1, 1951. For the first eleven months of the year, the School was under the Department of Health.

Dr. Francis W. Kelly and Michael V. Levomas directed the Institution during the entire year in their capacity as Superintendent and Business Manager, respectively.

The turnover of employees during the year shows that 42 employees resigned, and 38 were engaged to replace them. The percentage of turnover was close to 50 per cent.

MAINTENANCE AND REPAIR:

Any discussion of maintenance for this year must of course be headed by the disastrous results of the November hurricane. Brandon was affected as well as others and, in addition to building damage, many trees were blown down and destroyed. All buildings were repaired at a total cost of \$3500.00, which was paid from the appropriation.

Other accomplishments during the year included:

The air conditioning of the vegetable storage house by the installation of a fan system, thereby increasing the effectiveness of this storage unit.

The installation of an emergency gasoline generator at the Boiler House. This will enable the Institution to be supplied with electric current during an emergency.

The completion of an addition to the Laundry, which enlarged the sewing room accommodations.



BRANDON STATE SCHOOL

The completion of the new cow barn, replacing one previously destroyed by fire.

The laying of a four-inch water main.

The rebuilding of 1800 feet of driveway.

The building of driveways and sidewalks to the new part of the Institution.

A new power distribution line constructed from the Boiler House to the Maintenance Building, the new cow barn, and the old cow barn.

The renovation of Dormitory "B" into a Maintenance Center, housing the paint and carpenter shop, and the installation of new equipment for those shops.

The installation of a walk-in freeze locker at the Storehouse, thereby providing for the preservation of meats, etc., by freezing.

The installation of a milk cooler in the pasteurization plant.

EDUCATIONAL:

The academic program continued with three classroom teachers, one of whom also engaged in Occupational Therapy activity. There was some change in the program of the School, caused by the resignation of Albert Blood in June. No successor was engaged until January 15, 1951 when Mrs. Josephine Gray was employed as Psychometrist and Principal. During the interim period, Mr. Mulcahy, Psychiatric Social Worker, also assumed the responsibilities of the School program.

The above also indicates the changes which took place in the psychological department, as those duties were incorporated with the duties of School Principal.

CHAPLAINS:

The Chaplains' Department was sorely afflicted by the death of Rev. James L. Hall, who had been the Catholic Chaplain since his arrival at St. Monica's Parish. Father Hall had given unstintingly of his services, and endeared himself to patients and employees alike. He was a man of pleasing personality and of great devotion to his calling. He was replaced by Rev. Demot J. Cosgrove, who also succeeded him in his parish.

Rev. Bowen H. Shattuck, Congregational minister of Brandon, continued as Protestant Chaplain.

MEDICAL:

During the year the medical needs of the Institution were met by the consulting physician, Dr. J. S. E. [unclear], full time nurse. Dental needs were met by Dr. [unclear] and Miss Cuieta Phelps, Dentist.

All 53 admissions were given neurological examinations, skin test, and immunization. All farm boys were vaccinated.

All children received dental

eye examinations were given

cases of chicken pox

There were five deaths during the year. Causes were as follows: Epileptic - 1; Dehydration due to dehydration due to Encephalitis - 1.

SOCIAL SERVICE:

Nine complete discharges were made during the year; these were females; three having been discharged, one from the School to her husband (having eloped from her husband) and two males were discharged by Court order to their own families.

Fourteen conditional discharges were made during the year; eight males and six females.

Revocations of placements had to

of the new cow barn, replacing one previously

48-inch water main.

1800 feet of driveway.

Driveways and sidewalks to the new part of the

tribution line constructed from the Boiler House

building, the new cow barn, and the old cow barn.

of Dormitory "B" into a Maintenance Center,

carpenter shop, and the installation of new equip-

ment of a walk-in freeze locker at the Stomachouse,

the preservation of meats, etc., by freezing.

of a milk cooler in the pasteurization plant.

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engaged in Occupational Therapy activity. There

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Department, as those duties were incorporated with the

Department was sorely afflicted by the death of

Mr. Hall had been the Catholic Chaplain since his

deceased himself to patients and employees alike.

He was replaced by Rev. Dermot J. Congrove, who also

is a parish priest.

Mr. Slatruck, Congregationalist, was appointed

as Chaplain.

MEDICAL:

During the year the medical needs were attended to by Dr. Kelly; the consulting physician, Dr. J. S. Estabrook of Brandon; and one full time nurse. Dental needs were cared for by Dr. George T. Norton, and Miss Carletta Phelps, Dental Hygienist.

All 53 admissions during the year were given a physical and neurological examination. Standard procedure also called for a Wassermann test, and immunization against typhoid, diphtheria, and small pox. All farm boys were immunized against tetanus.

All children had dental examinations. During the year 231 received dental care. Three new plates were made, and four plates repaired.

Thirteen children had eye examinations. Two new pairs of glasses were purchased, and sixty two pairs were repaired.

Four were sent to Crippled Children's Clinics, and during the year four new wheel chairs were purchased and two walkers were made at the Institution.

Hospitalization during the year included one each of the following: Ovarian cyst, hysterectomy, uterine dilation and curetage, and an appendectomy.

There was no epidemic of any proportion, resulting in 62 cases of virus. This was common throughout the area at the same time. There were also 9 cases of chicken pox.

There were five deaths during the year - two females and three males. Causes were as follows: Broncho-pneumonia - 2; Status-epilepticus - 1; Dehydration due to Esophageal abscess - 1; and Exacerbation due to Encephalitis - 1.

SOCIAL SERVICE:

Nine complete discharges were granted during the year. Five of these were females; three having completed their term of conditional discharge, one from the School to her family, and one from the School to her husband (having eloped from the School and married), and two males were discharged by Court order to the State Hospital, and two were discharged to their own families.

Fourteen conditional discharge placements were made, six females and eight males. Two of this number were girls from the Rutland Colony.

Revocations of placements had to be made in eight cases, five of

BIENNIAL REPORT OF THE

FARM REPORT
STATEMENT OF INCOME AND EXPENSES
 For the Year July 1950 to June 1951

Income :			
Whole Milk Produced		\$38,318.58	
Hides, Sale of		142.63	
Stock, Sale of		718.00	
Grain Bags, Sale of		10.78	
Machinery, Sale of		70.00	\$39,259.99
Meat Produced :			
Beef	2,248.55		
Veal	440.74		
Pork	6,880.24		
Poultry	2,270.63	11,840.16	
			2,926.23
Eggs			
Vegetables & Fruits :			
Vegetables	11,490.44		
Fruits	289.36	11,779.80	
			65,806.18
	Total Income		
Expenses :			
Salaries & Wages		16,405.42	
Grain :			
Dairy	\$12,279.29		
Skim Milk	1,037.75		
Piggery	5,028.71		
Skim Milk	608.89		
Horses	186.15		
Poultry	3,871.88	23,012.67	
Fertilizer :			
Corn	202.50		
Garden	271.65		
Grain	1,353.75	1,827.90	
Seeds		1,396.36	
Tools & Equipment		3,327.86	
Insurance		153.90	
Gasoline & Oil		1,245.38	
Saddle & Dairy Supplies		1,412.65	
Miscellaneous		2,312.19	
Other		3,024.34	
	Total Expenses	54,118.67	
	Profit From Operations	11,687.51	65,806.18

BRANDON STA

FINANCIAL S

July 1, 1950 to

Inc
 Balance
 Live
 Appre
 Transfer from 13.11

Professional Services
 Supplies, Materials & Parts
 Contractual Services
 Equipm-

Financial Exp
 1950 to Revolving Fund 46

Transfers Food to various
 Net Expenditures over Income

Average number of Pupils - 454
 Cost per pupil per Year
 Cost per pupil per Month
 Cost per pupil per Week
 Cost per pupil per Day

BRANDON STATE SCHOOL

FINANCIAL STATEMENT

July 1, 1950 to June 30, 1951.

Income :

Balance - Rev. Fund 46.10	\$ 285.06	
Livestock Sale-Rev.Fund 46.10	<u>730.00</u>	\$ 1,015.06
Appropriation		310,000.00
Transfer from 13.11		<u>3,063.30</u>
Total Funds Available		\$314,078.36

Expenditures :

Salaries & Wages	140,242.19	
Professional Services	7,369.78	
Supplies, Materials & Parts	132,098.08	
Contractual Services	19,768.46	
Equipment	10,832.88	
Buildings, Structures & Improvements	2,372.24	
Travel & Miscellaneous Charges	<u>560.08</u>	
Total Expenditures	313,043.71	
Add: Bal. of App. to General Fund	19.59	
Bal. in Revolving Fund 46.10	<u>1,015.06</u>	314,078.36

Expenditures

Income to General Fund		\$313,043.71
Inmates a/c 153.15	\$6,281.86	
Sales a/c 154.4	<u>362.17</u>	6,644.03
Transfers Food to Rutland Colony		<u>2,512.10</u>
Net Expenditures over Income		\$303,887.58

Average number of Pupils - 454

Cost per pupil per Year	\$669.36
Cost per pupil per Month	55.78
Cost per pupil per Week	12.87
Cost per pupil per Day	1.83

	16,405.42	
	<u>112,779.27</u>	
	1,037.75	
	5,028.71	
	608.89	
	186.15	
	<u>3,871.68</u>	23,012.67
	202.50	
	271.65	
	<u>1,553.75</u>	1,827.90
	1,396.36	
	3,327.86	
	153.90	
	1,245.38	
	1,412.65	
	2,312.19	
	<u>3,024.34</u>	
Total Expenses	54,118.67	
Profit From Operations	<u>11,687.51</u>	65,806.18

BRANDON STATE SCHOOL - RUTLAND COLONY
FINANCIAL STATEMENT

For the Year July 1, 1950 to June 30, 1951

Income :		\$24,000.00	
Appropriation			
Expenditures :			
Salaries & Wages	\$ 4,048.75		
Professional Services	293.00		
Supplies, Materials & Parts	8,943.28		
Contractual Services	<u>2,741.67</u>		
Total Expenditures	\$15,936.70		
Add: Transfer to App. 13.10	3,065.30	24,000.00	
Transfer to Other Apps.	<u>5,000.00</u>		
Expenditures	\$15,936.70		
Add: Institutional Transfers	<u>2,512.10</u>	\$18,448.80	
Income *		<u>13,400.69</u>	
Net Expenditures over Income		5,048.11	
Average number of Pupils - 26			
Cost per pupil per Year	\$194.16		
Cost per pupil per Month	16.18		
Cost per pupil per Week	3.73		
Cost per pupil per Day	.53		

* Girls' earnings (Total amount of which was not sent to the State Treasurer)

BRANDON STATE

To The Honorable Timothy C. Dale, Commissioner and the Board of Institutions:

Submitted is the report of the State School for the year 1950-51 covered by the Department of Institutions, the Institute for Mental Health and a separate report.

FOREWORD:

This year has been one of considerable change for the Department of Institutions, having had three different administrations, which have had to adjust to the changes upon the policy and program of the State School and patients alike.

Dr. Ernest C. Harrison, who served for five years as Superintendent of the State School, was appointed as

to fill the gap, Harrison was appointed as Superintendent of the State School, was appointed as a Psychiatrist and a

PERSONNEL

Through the year 1950-51, the Department of Institutions has had a very loyal and capable support and staff which are to be highly complimented for their contribution.

In the absence of a resident Superintendent, Dr. C. H. Burlingame was engaged as Consultant in Burlington for one day each week. Dr. Cohen has been engaged as a Consultant to the Department and employees. Under his direction and administration, the policy of kind and humane treatment of individuals has been our guide.

OF THE
RUTLAND COLONY
EMENT
to June 30, 1951

\$24,000.00
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628
667
\$15,936.70
3,063.30
5,000.00 24,000.00
570
210 \$18,448.80
13,400.69
5,048.11

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418
473
453
which was not sent to the

DEPARTMENT OF INSTITUTIONS

BRANDON STATE SCHOOL

To The Honorable Timothy C. Dale, Commissioner,
and the Board of Institutions:-

Submitted herewith is the report of the activities of the Brandon State School for the year ending June 30, 1952. Only one year is covered by this report as during most of the previous year of the institution, the institution was under the control of the Department of Health, and a separate report has been submitted for that year.

FOREWORD:

This year has been one of constant change. There have been three different administrations, which could not fail to have its effect upon the policy and program of the School. Changes also keep employees and patients alike in a state of uncertainty.

Dr. Francis W. Kelly, who had served as Superintendent for about five years, resigned on August 25th., to accept a position in New York State. At the same time, Mr. Michael Levonus, Business Manager, resigned his position.

To fill the gap, Harrison C. Greenleaf, Superintendent of the Hanks School, was appointed Acting Superintendent until such time as a Psychiatric Superintendent could be located. Many of the policies still in existence, were initiated by Mr. Greenleaf.

On November 25th., Mr. Francis Needham of Brandon was engaged as Assistant Superintendent, to serve as Acting Superintendent until a Superintendent was located. After Personnel Board examinations this position was established as Administrative Superintendent, and this situation has continued during the balance of the year.

PERSONNEL:

Through all these changes, the Brandon State School could not have continued with as little disturbance as was evidenced without the loyal and capable support and interest of its employees. They are to be highly complimented for their efforts on behalf of the institution.

In the absence of a resident psychiatrist, Dr. Julius G. Cohen of Burlington was engaged as Consultant Psychiatrist. Visiting Brandon one day each week, Dr. Cohen has proven his value, both to patients and employees. Under his direction, and reflecting the attitude of the administration, the policy of kind, humane treatment of unfortunate individuals has been our guide.

BIENNIAL REPORT OF THE

All department heads have proven that they are capable of the trust placed in them. Some have tremendous tasks and responsibilities. It is the present policy to assign the responsibility of a department to its head.

One of the first policies instituted in November was a regular Staff meeting. The Staff is composed of all department heads. Stenographic reports of these meetings have been made, and a perusal of this record indicates the great interest these individuals have in the Institution. All matters of policy, problems of individual patients, and a review of possible discharges are discussed at these meetings, and Dr. Cohen's presence has added much to the information gained.

Changes in personnel will be discussed in their respective departments. At the close of the year, there had been approved 101 employees for Brandon. At no time has this number been attained. There were, on one occasion, 93 employees. The fact remains that it is very difficult to fill the positions open. The turn-over of employees continued high. Forty seven resigned or were dismissed. Sixty three employees were engaged. This represents an increase of employees during the year of sixteen. It also represents a turn-over of about 50 per cent, which is much too high for efficient and capable operation. This is not a problem that is unique to Brandon, as it is recognized in many other states.

One of the possible ways of combating this situation is the development of an employee training program. Such an idea has proven successful elsewhere. An employee who realizes to the full the implications, responsibilities and ideals that are incumbent upon his position, is often a more willing and faithful worker. The administration is at present working on the development of such a training program, and it is essential that it be begun in the near future.

A tribute must be paid to the employees as a group. They are the ones who come face to face with the problems, day after day. Without them, the School could not maintain itself.

APPROPRIATION:

The appropriation for this year amounted to \$340,260.00. To this was added a special appropriation of \$39,000.00 to cover the pay increase voted during the last legislative session. It was found necessary to make many transfers in the appropriation, most of them coming from equipment to other classifications. This meant that all of the equipment provided for was not purchased, the money being used elsewhere.

Near the end of the year, it was realized that we were going to be short of funds. A transfer from the Rutland Colony appropriation of

DEPARTMENT OF INST

\$6,000.00 was made. All of this was a balance of \$4,269.58 was returned to the S

MAINTENANCE AND REPAIR:

To this department falls the lot of kee-
dition. This entails ordinary repairs, as
trician, carpenter and painter, school
grounds, as well as to see that the
charge of the department has been
for thirteen years.

The major work of the department
from a room
Superintendent
plans.

When laid, so that repair work
The cost of

REPAIRS AND MAINTENANCE

ing at Brandon
most among these are an administrative
nursery patients, a henery and pig
adjustments to the electrical system,
itories.

Other accomplishments of the main-

Laying 500 feet of new sidewalk
Re-surfacing and tarring 3800
Repair of the old ice house
materials.
Rebuilding the incinerator.
Painting the boiler house pump
Completion of repairs at Donator
Painting the Superintendent's resi-
Insulation and repairing the found-

\$2,000.00 was made. All of this was not used, as an unexpended balance of \$4,269.38 was returned to the State at the close of the year.

MAINTENANCE AND REPAIR:

To this department falls the lot of keeping the property in good condition. This entails ordinary repairs, as done by the plumbers, electrician, carpenter and painter. It also includes the keeping of the grounds, as well as to supply heat and steam to the buildings. In charge of the department is Leon V. New, who has been at Brandon for thirteen years.

The major project during the year was the renovation of the Cottage from a rooming accommodation to a residence for the Administrative Superintendent. This was done by our own labor and called for a complete remodeling of the interior of the building.

Fire struck twice during the year. A section of electric cable near Dormitory A was destroyed. It was fortunate that new cable had previously been laid, so that repair was easily made.

The cow barn was damaged by fire to the extent of \$1,000.00; destroying a small portion of the roof and damaging part of the exterior walls. The loss was covered by insurance, and repairs have already been made.

Construction was begun on the sewerage disposal plant authorized by the legislature and supervised by the Building Council. In late fall it was felt that the quicksand encountered made it necessary to postpone activities until Spring. Work is now in progress, and it is expected that it will be completed by fall.

The Building Council and Board of Institutions held a joint meeting at Brandon to discuss the building needs of the Institution. Foremost among these are an administration building, accommodations for nursery patients, a henery and pigery, enlargements of the bakery, adjustments to the electrical system, and repairs in most of the dormitories.

Other accomplishments of the maintenance department were:

- Laying 500 feet of new sidewalk.
- Re-surfacing and curbing 3800 feet of driveway.
- Repair of the old ice house for use as storage of building materials.
- Rebuilding the incinerator.
- Painting the boiler house pump room.
- Completion of repairs at Dormitory A.
- Painting the Superintendent's residence.
- Insulation and repairing the foundation at the Farm Manager's

residence.
Repairs to the piggery.
Repairs to the foundation and a new porch at the Main House.

EDUCATIONAL:

A change in the personnel in this department occurred when Mrs. Josephine Gray resigned on January 4th as Principal and Psychometrist. It was felt that the position of Principal at the School might well be replaced by the addition of another classroom teacher, and that the combination of the position was in no way equitable. With that in mind, Miss Katherine Burt was appointed Chairman of the Educational group, which consisted of one more classroom teacher and an occupational therapist. This experiment of group co-operation worked out most satisfactorily.

The school year consisted of 181 days, and there were 83 boys and girls receiving instruction. Each classroom was considerably over-loaded. Provision was made in all classes for recreation periods.

A survey of the school was made in November by Max Barrows of the State Board of Education, and Miss Addie Maynard and Miss Jennie Allingham, helping teachers.

The school did its part to provide for the training and happiness of the patients. During the holiday season most of the entertainment was furnished by this department. The Older Girls' Glee Club presented a play, among other programs.

In April, the Girls' Glee Club, under the direction of Mrs. Mary Turner, presented an entertainment to which the public was invited.

Mrs. Fuller, OT instructor, began a schedule of visiting the dormitories, particularly to the lower grade group. This program consisted of rhythm games, sense training, and speech training.

The school cooperated extensively with the Volunteer Recreation Aides from Middlebury College.

One of the great needs was that of another classroom teacher, so that more individuals could be reached, and more individual attention given them. Mrs. Olive Baldwin has been engaged for the coming year, and it will be possible to make a division of Primary, Intermediate, and Advanced Groups. This expansion in the school program should be most beneficial.

CHAPLAINS:

The religious activities of the School were faithfully discharged by Father Dermot Coagrove, Catholic, and Reverend Bowen Shattuck,

Protestant, chaplains. They have seen and patients alike.

The regular religious program, both faiths, on Friday, regular services of special religious events.

At Christmas, the chaplains visited the churches and in their...

It is interesting to note that a large amount of the public...

During the month of May, the nursing department. This shows...

Patients seen in the Dispensary
Patients seen in the Dormitory
Accidents and emergencies

It also showed that during the year, none of these came between 7:00 P. M. and...

There was one epidemic of influenza which was seen in the State. The institution was plagued with weeks, restricting movement...

and a new porch at the Main House.

In this department occurred when Mr. January left as Principal and Psychology of another classroom teacher, position was in no way equitable. Mr. was appointed Chairman of the Education of one more classroom teacher and an experiment of group co-operation worked

of 191 days, and there were 83 boys. Each classroom was considerably in all classes for recreation periods. made in November by Max Barrows and Miss Addie Maynard and Miss Jessie

provide for the training and happiness day season most of the entertainment. The Older Girls' Glee Club programs.

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that of another classroom teacher, reached, and more individual attention has been engaged for the coming make a division of Primary, Inter this expansion in the school program

the School was fully discharged
Shattuck.

Protestant, chaplains. They have both been an inspiration to employees and patients alike.

The regular religious program consists of religious classes for both faiths, on Friday, regular Sunday services, and the celebration of special religious events.

During the year the chaplains were encouraged to visit the children in the dormitories and to partake of their noon meal at the School so that they might mingle with the employees. On several occasions individual patients have been the guest of the chaplains at their churches and in their homes.

At Christmas, the chaplains sponsored a party for the children. It is interesting to note that a fund has already been accumulated, donated by the public, for the support of this party next year.

The chaplains have been unflinching in their duties, and have provided much inspiration in helping the patients to develop a sense of morality.

MEDICAL:

The medical needs of the patients are cared for by Dr. J. Seely Estabrook of Brandon. Dr. Estabrook pays a daily visit to the School, and is on call at any time. It might be pointed out that this is equal to, if not superior to, the medical attention afforded the average family.

The nursing department, acting upon the advice and prescription of the physician, care for most of the needs of the patients. Mrs. Ruth Wheeler, R. N., Head Nurse, was, during the year, joined by Mrs. Joyce Brousseau, R. N. The addition of the second nurse has made it possible for each dormitory to be visited twice a day by a nurse, which has proven most satisfactory.

During the month of May, 1952 a survey was conducted of the nursing department. This showed the following results:

Patients seen in the Dispensary	401
Patients seen in the Dormitories	1,186
Accidents and emergencies	25

It also showed that during the month there were 20 night calls. None of these came between 1:00 A. M. and 7:00 A. M. Most of them occurred between 7:00 P. M. and 11:00 P. M.

There was one epidemic of any proportion. During February there were 132 cases of grippe or flu, which was common throughout the State. The institution was placed on a partial quarantine for two weeks, restricting movement between dormitories and recreational

activities.

In October and November of 1951, there were 32 cases of gastro-intestinal upset or virus, and in December, five cases of chicken pox.

The hospitalization experience during the year was much heavier than usual. This would seem to indicate that past experience was far below average, and that with the present population it must be expected that the incidence of hospitalization will be greater. This is one expenditure that cannot be controlled. When a child is stricken with appendicitis, for example, there is nothing to do but take care of it. The situation of the past year is best illustrated by the fact that the appropriation allowed \$400.00 for care of persons, and its actual cost was \$2,776.17.

Causes of hospitalization were the following:

Laparotomy and colostomy	1
Dematitis pyoderma	1
Scrofula	1
Appendectomy	2
Hysterectomy	1
Meningitis	1
Stomach Abscess	1
Cellulitis of face; circumcision	1

Dental care was provided by Dr. George T. Norton and Miss Carita Phelps, Dental Hygienist, both of Brandon. There is much justifiable pride on the part of the dentist in the condition of the patients' teeth. During the year, the dentist treated 209 patients, including some plate work, extractions, etc. The hygienist treated 240 patients, including such things as cleanings and diagnosis.

There were ten deaths during the year, caused by the following:

Hypostatic pneumonia, with a contributing cause of Chronic Myocarditis	3
Status Epilepticus	2
Acute Bacillary Dysentery	1
Pneumonia	1
Acute Dilatation of Heart	1
Bilateral lobar pneumonia	1
Accidental - truck accident victim	1

All told, in a community of 500 individuals, it would seem that their physical welfare is well provided for.

PSYCHIATRIC DEPARTMENT

As stated previously, the for most of the year been care School one day each week, sultation. With his patient problem, Dr. Cohen has a gram. He has set the that the individuals in to be maintained. The his mind, which is as

A method of refer any employee, face considered by D that problem situation factors

clinical apparatus and during the month of July from his psych

SOCIAL

The Social Service Depa Social Worker, Mr. Raymon tremendously during the year, us to request an additional soot ition will be held very shortly.

The growth of his duties is beginning of the year there were while at the end of the year the these placements at least care that arise between visits. The was very small, 5 having to be been placed. It should not be tutional living, it might be diffi the adjustment. The fact that a quality of the guidance afforded i

PSYCHIATRIC DEPARTMENT:

As stated previously, the psychiatric needs of the patients have for most of the year been cared for by Dr. Cohen, who has visited the School one day each week, and has been available for special consultation. With his patient understanding and deep sympathy for the problem, Dr. Cohen has added greatly to the effectiveness of the program. He has set the tone of the policy now in effect, of realizing that the individuals in our care are human beings, and not merely wards to be maintained. The welfare of the patient is always uppermost in his mind, which is as it should be.

A method of referring cases to him has been developed, whereby any employee, faced with a problem, can ask that such problem be considered by Dr. Cohen. All other employees having contact with that problem are asked to comment upon it, so that all aspects of the situation are contained in one report. This has worked out most satisfactorily.

Psychological testing of patients has been sadly neglected. Since the departure of Mrs. Gray, there has been no program of testing. As the situation developed it was decided that the need was for a Clinical Psychologist, who, with his broader knowledge, could do not only the testing but also could interpret the results of his interviews and make recommendations from his findings. We are happy to state that such a Clinical Psychologist has been engaged, and is to begin his duties during the month of July. It is felt that our entire program will benefit from his psychological interpretations.

SOCIAL SERVICE:

The Social Service Department is composed of one Psychiatric Social Worker, Mr. Raymond Malcahy. His duties have increased tremendously during the year. As a result, it has been necessary for us to request an additional social worker, and interviews for that position will be held very shortly.

The growth of his duties is clearly shown by the fact that at the beginning of the year there were 20 on conditional discharge placement, while at the end of the year there were 45. It is planned to call upon these placements at least once a month, in addition to the situations that arise between visits. The percentage of failures in this program was very small, 5 having to be returned to the School after having been placed. It should not be surprising that, after years of institutional living, it might be difficult for these boys and girls to make the adjustment. The fact that most of them do is a comment upon the quality of the guidance afforded them by Mr. Malcahy.

All conditional discharges are passed upon by the Board of Mental Health at their monthly meeting at the School, as well as constant vigilance by the Board on the progress of the program.

Most placements are made in the field of domestic help for the girls and farming for the boys. A valuable contact was made by Mr. Mulcahy with the Vocational Rehabilitation Service, with the thought of broadening the possibilities of placement. At the present, plans are being made for sending one boy to bartering school, another to be given mechanical training. One girl is being given some fundamental training in our own office in the hopes that this field might be opened to her.

The ultimate goal of this program is the complete discharge of an individual, indicating that he or she has been rehabilitated as an active member of society. Nine of these complete discharges have been awarded during the year. This also must be the indicator of the value of the Brandon State School to the State of Vermont. Every individual returned to society is of value, not only as a future citizen of Vermont, but as a reward for the time, effort and money expended by the people of Vermont towards his welfare.

Another duty has recently been added to the Social Worker's crowded calendar. A detailed process of handling applications for admission has been developed, one step of which requires the Social Worker to make a pre-admission investigation. This entails additional work, but has proven to be of great value to all concerned.

It is to be hoped that we will be able to continue the program of placement, although it is doubtful that it can be continued at the rapid pace evident during the past year.

One of the problems facing the program is that the State perhaps offers cheap labor in placing these individuals. The standard salary is set at \$35.00 per month, although some have proven themselves worthy of increases in pay. There are many thoughts to be considered, all of which cannot be discussed in this report. But a few are worthy of mention.

There is no doubt in our minds but that some of the requests for a boy on a farm, for example, are made on the basis of hiring a farm hand at a low rate of pay. But is that fact as damaging as it might seem at first glance? Consider these three points: (1) All homes asking for a boy are thoroughly investigated. They must meet certain requirements for the welfare of the boy. If they do not, the homes are rejected. This is a subject which is acted upon by the Board of Mental Health. (2) The Institution can go only so far in its socializing process. The transition from institutional living to the freedom of society

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The farm faces many p
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land. Building conditions
is the new, cow barn, the
room for silage, etc., must
the farm on an eight hour
months.

is too great for the boy to handle. Thus these homes provide a bridge for the boy to cross from one situation to the other. (3) It must be realized that in addition to the cash salary, board and room is also furnished, which must be valued at at least sixty dollars a month. Also, a person receiving a boy assumes an endless responsibility for an unknown quantity, which responsibility cannot be measured in terms of money. They become a parent and a teacher. They pick up where we leave off, and a great deal of the boys' success is dependent upon them. These facts, in my mind, would seem to outweigh the single fact of providing cheap labor. I am not so sure that it is as cheap as it would seem to be.

As a means of preparing persons for discharge, Mr. Mulcahy has also conducted a Social Development Class once a week. In these groups are placed the boys and girls who seem to be the most hopeful candidates for placement. Here they are taught the various aspects of living in society, physically, morally, spiritually, etc. Many guests have spoken to the groups, including clergymen, legal officers, members of the various professions.



FARM:

This year was the 20th anniversary of employment at Brandon for Mr. H. C. Jones, Farm Manager. His successes over that period of time are best illustrated in the farm report appended hereto. A new milk production record was realized, of 785,000 lbs. on 65.8 cows, with a butter fat of 433 lbs.

The production of the farm is a valuable asset to the Institution, as well as being an excellent training ground for the boys at the School.

The Vermont Sanatorium in Pittsford has been supplied with milk and cream throughout the year, all of the milk being pasteurized. In return, the land at Pittsford has been used as pasture for the young stock.

The program of land improvement was continued, 14 acres being reclaimed at a cost of \$784.00. Much of this new acreage has been devoted to potatoes. Many governmental agencies are used, such as the line program, as well as the Dairy Herd Improvement Association.

The farm faces many problems. The growth of the institution will demand more production, resulting in a need for more usable land. Building conditions such as the piggery, henery, the sweating in the new cow barn, the need for more hay storage facilities, more room for silage, etc., must be solved. The requirement of conducting the farm on an eight hour day is a terrific problem during the summer months.

There has been little incidence of stock disease. A few hogs were lost, as were a greater number of chickens. The dairy herd was almost entirely immune from such problems. "Captain", a bull owned by H. P. Hood, was leased to maintain the breeding of the herd at its peak. A great deal of artificial breeding has been used, and has proven quite satisfactory.

The report of the farm, found at the end of this report, shows plainly the accomplishments of this department.

WAREHOUSE:

One of the central, and least glorified, departments of the institution is the warehouse, watched over by Mr. Scott Hammond. Here originate the orders for all supplies, literally from soup to nuts. Here must be maintained a stock which will, at a moments notice, supply any need of the institution. With the excellent cooperation of the Purchasing Department, this requirement is effectively managed. The procuring and curing of meats, the disposal of waste materials, the preparation of food for the kitchen, and supplies for the dormitories are all part of the activities of this busy unit.

RECREATION:

One of the greatest expansions during the year was in the field of recreational activity. I feel that the need for this expansion can best be summed up by a statement made by Dr. Cohen - that the same energy that is used to throw a stone through a window can be directed to throw a baseball into a catcher's mitt. This thought carries with it not only the release of energy which is a natural need of every human, but it also suggests the development of attitudes of team work, of fair play, of following directions. It also implies that we, who associate with these children, must play with them as well as work with them.

The expansion began when Mr. Greenleaf engaged Mr. Alvah Holmes as Part-time Recreational Instructor. Mr. Holmes was at Brandon before, and has an inborn knack of getting along with boys and girls. During the winter, basketball equipment was installed and was constantly in use. The boys' team progressed to the point that three games were played with outside teams. Twenty boys and girls were taken to witness a local high school game.

With the advent of good weather, softball has been the game. All groups that are able have their turn at the ball field. The boys' team has played Weeks' School twice, and the girls' team has played the lady employees.

Dormitory personnel have been encouraged to initiate activity in their groups, such as walks and indoor games. A full-time recreation

instructor has been engaged for ground activities arranged.

Moving pictures are a Boy Scout and a Girl Scout having a committee of groups have contributed a School band, a group of Rutland, and

The boys' team, Mr. Holmes, was once at the packed with boys, and a favored

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Throughout the year there is interest and support. Many of us used Christmas cards to act for the purchase of a rhythm the fall. A fund was started it has proven of value in many each have been deposited in and many photographs are ex

Considerable activity has been made effort to reach those who can

All holidays have been party, complete with prizes, times Day. One of the favor once a month all dormitories back roads in the area.

Other interesting recrea for the boys' and girls' base Festival parade in Burlington Vermont Society of Mental B

instructor has been engaged for the summer, and a program of playground activities arranged.

Moving pictures are shown to the entire group every Sunday. Both a Boy Scout and a Girl Scout troop have been organized, the latter having a committee composed of ladies from Brandon. Many outside groups have contributed to our pleasure, notably the Brandon High School band, a group from St. Michael's College, a Girl Scout troop of Rutland, and the pupils of Lawrence Costermarah of Rutland.

The boys produced a minstrel show, written and directed by Mr. Holmes, which met with huge success. It was produced several times, once at Vergennes, once at Bristol, and once at Brandon before a packed house of local people. This had untold value, both to the boys, and in creating a favorable public reaction.

The advent of a volunteer recreation program was one of the outstanding events of the year. The social work class of Middlebury College, Mr. Harold Parker, Instructor, offered their services on a volunteer basis. From February to May, six of these students made frequent trips to Brandon to bring more recreation to more people. The mutual reaction to this project was so favorable that it is planned to start a more extensive volunteer program in the fall with this group.

Local participation in the activities of the School, which can prove to be so valuable, had a slight origin when the Girl Scout troop committee was made up of five ladies from Brandon.

Throughout the year there appeared to be a growth of public interest and support. Many contributions were received, ranging from used Christmas cards to actual dollars. One contribution was made for the purchase of a rhythm band unit, which will be put into use in the fall. A fund was started for the purchase of a television set, which has proven of value in many institutions. Two donations of \$25.00 each have been deposited in this fund. Every dormitory has its radio and many phonographs are exchanged among the buildings.

Considerable activity has been taken to the dormitories in an effort to reach those who cannot get into outdoor programs.

All holidays have been recognized. A very successful Bingo party, complete with prizes, for both boys and girls was held on Valentine's Day. One of the favorite activities is that of truck rides. About once a month all dormitories are given a ride for about an hour over the back roads in the area.

Other interesting recreational activities included a formal banquet for the boys' and girls' basketball teams; taking 70 to see the Music Festival parade in Burlington; an exhibit at the annual meeting of the Vermont Society of Mental Health; Pro-Memorial Day exercises; taking

Physically, the property of the Colony is in excellent condition. The major improvement during the year was the installation of a fire escape from the second floor. The barn is in a dilapidated condition, and will need to have some attention.

THE FUTURE:

The needs and problems of the Brandon State School are numerous. New buildings, renovation of existing buildings, new equipment and facilities, additional personnel, training of personnel, better public relations are all goals toward which we should strive. However, these problems have been, and will be, I am sure, properly handled as they arise. It has been my intention rather, to paint a picture of the Brandon State School as it now exists. With this picture clearly in mind, our needs will be evident as they are presented.

To you, Commissioner Dale, and to Mr. Barton N. Sisco, Deputy Commissioner, to the various departments in Montpelier, to Dr. Cohen, to the members of the Board of Institutions and the Board of Mental Health, and to the loyal employees at Brandon, I would like to extend my sincere thanks for your interest and cooperation. Without it, it would have been impossible to step into the situation at Brandon, and to have accomplished anything.

Respectfully submitted,

Francis E. Needham
Administrative Superintendent



Mental Classification According to Age as of June 30, 1952

Age	Idiot		Imbecille		Moron		Borderline		Total	
	M.	F.	M.	F.	M.	F.	M.	F.	M.	F.
0-10	8	10	10	5	2	2	1	1	20	18
10-20	23	13	38	26	45	27	5	1	111	67
20-30	15	8	27	29	13	22	1		56	59
30-40	5	7	23	31	1	14			29	53
40-50	3	3	7	31	1	4		1	11	39
50-60	1	—	1	7	—	1			2	8
Total	55	41	106	129	62	70	6	4	229	244

BRANDON REPORT OF THE
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Classification According to Age as of June 30, 1952

Age	Imbecile		Moron		Borderline		Total
	M.	F.	M.	F.	M.	F.	
10	10	5	2	2	5	1	20
13	38	26	45	27	5	1	111
8	27	29	13	22	1	1	86
7	23	31	1	14			59
3	7	31					38
	1	1					2
41	106	129					244

MOVEMENT OF POPULATION

	July 1, 1951	June 30, 1952
Brandon State School -		
Males	225	229
Females	249	244
Conditional Discharge -		
Males	14	25
Females	6	20
Rutland Colony -		
Males	26	20
Females	520	538

	Male	Female
Admissions during the year	31	11
Deaths during the year	6	4
Transfers to Vermont State Hospital	3	2
Transfers to the Rutland Colony	3	7
Conditional Discharges from the School	17	5
Conditional Discharges from the Colony		12
Revocations of Conditional Discharges	4	1*
Complete Discharges from the School	5	
Complete Discharges from Conditional Discharge	2	2
Returned to the School from the Colony		2

* Returned to the Colony.

BRANDON STATE SCHOOL - RUTLAND COLONY
FINANCIAL STATEMENT

For the Year July 1, 1951 to June 30, 1952

Income :		\$25,995.00
Appropriation		
Expenditures :		
Personal Services	\$ 4,866.61	
Supplies, Materials & Parts	5,360.06	
Contractual	\$ 1,267.94	
Add : Allowances	<u>3,200.23</u>	4,488.17
Buildings & Structures		<u>2,685.38</u>
Total Expenditures		17,400.22
Add : Transfer to BSS		6,000.00
Add : Balance in Appropriation		<u>2,594.78</u>
		25,995.00
Net Expenditures	\$17,400.22	
Income *	<u>13,777.89</u>	
Net Expenditures over Income		3,622.33
Average number of Pupils - 23		
Cost per pupil per year	\$157.493	
Cost per pupil per month	13.124	
Cost per pupil per week	3.028	
Cost per pupil per day	.43	
* Girls' Earnings		